



2023 Tri-annual Financial Report

FOR THE PERIOD ENDING AUGUST 31, 2023





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Financial Overview

Sturgeon County's (the County) T2 Financial Report is for the period of January 1, 2023, to August 31, 2023, and is intended to provide a summary of financial activity for the County at a point in time, highlight significant items from the planned budget as approved and to provide a management forecast to the end of 2023.

Managements estimates have been consolidated based on the information available as of August 31, 2023, and are subject to uncertainty of unknown events or circumstances that may take place during the remainder of the year. Within this report significant variances from the budget are explained, and risks assessed, as needed.

Overall, the County is projecting a favorable financial position for the 2023. While various economic challenges were presented, specifically inflation, the tax and general revenue budgets are estimated on a conservative basis and have supported the County in achieving favorable results. Based on the forecasts, the County is currently anticipating a surplus position of approximately \$4.7 million. Administration will provide further information within this report and continues to monitor results and projections through the year to inform leadership and Council of any significant changes.

Within the report various terminology will be used and to assist in understanding, the below may act as a reference.

Authorized Budget

- The authorized budget represents the 2023 Budget as approved by Council on December 12, 2022, in year Council motions that have a financial commitment associated to the initiative/project, and operating carry forwards from the 2022 financial year end.

Actuals

- The actuals within this report represent historical financial activity recorded from January 1 to August 31, 2023.

Forecast

- Management created forecasts to year end considering known commitments, future needs, and estimates for the last four months of the year.

Municipal Operations Financial Report

The below represents municipal financial activity for the County, overall, operational revenues are favorable, and expenses are anticipated to be less than anticipated as well. The estimated operating surplus (forecast) is net of projected carry forward of \$4.3 million, which primarily relate to the favourable variances (i.e., return on investments, assessment growth, etc.) in revenues.

Sturgeon County					
For the period ended August 31, 2023					
Financial Operating Report	Authorized Budget	Actuals	Forecast	Anticipated Actuals	Variance
					<i>Favourable (Unfavourable)</i>
Revenues					
Net Municipal Taxes	93,517,725	95,441,799	(477,056)	94,964,743	1,447,018
Sales & User Charges	1,866,935	1,153,569	466,431	1,620,000	(246,935)
Special Levy & Tax Prepayments	1,524,714	1,312,477	543,750	1,856,227	331,513
Government Transfers	1,470,554	1,123,259	166,014	1,289,273	(181,281)
Investment Income	888,000	1,619,123	399,968	2,019,091	1,131,091
Penalties & Fines	632,619	849,088	39,000	888,088	255,469
Intermunicipal Agreements	247,596	197,605	79,113	276,718	29,122
Other Revenues	338,580	410,064	66,415	476,479	137,899
Subtotal	100,486,723	102,106,984	1,283,635	103,390,619	2,903,896
Other Capital Income and Contributed Assets	6,337,082			395,286	(5,941,796)
Total Revenues	106,823,805	102,106,984	1,283,635	103,785,905	(3,037,900)
Expenditures					
Salaries, Wages & Benefits	32,544,047	22,246,925	10,114,067	32,360,992	183,055
Contracted & General Services	23,068,039	9,724,469	10,419,907	20,144,376	2,923,663
Materials, Goods & Utilities	11,234,172	5,774,188	4,110,004	9,884,192	1,349,980
Grants	4,935,091	4,445,087	79,104	4,524,191	410,900
Interest on Long-Term Debt	1,390,189	288,401	1,006,539	1,294,940	95,249
Provisions for Allowances	415,600	-	415,600	415,600	-
Internal Cost Allocations	(202,865)	107,015	(355,715)	(248,700)	45,835
Amortization and Gain/(Loss) On Disposal	10,749,594	-	-	10,896,226	(146,632)
Total Expenses	84,133,867	42,586,085	25,789,505	79,271,816	4,862,051
Net Revenue(Expense)	22,689,938	59,520,899	(24,505,870)	24,514,089	1,824,151
Non-Operating Items and Close to Equity	(22,592,047)			(19,749,755)	2,842,292
Estimated Operating Surplus (Deficit)	97,891			4,764,334	4,666,443

MUNICIPAL REVENUE

Municipal revenues as of August 31, 2023, exceed the 2023 Authorized Budget.

Property Tax Revenue

The County's municipal assessment was declared in February and presented to Council in March 2023. The overall assessment from budget to declaration, inclusive of all assessment classes, equated to \$765 million assessment greater than anticipated. Contributing factors to the assessment change from budget to declaration was mainly due to greater than anticipated designated industrial assessment which resulted from inflation factors and the removal of depreciation adjustments.

The assessment variance provided taxation revenue greater than anticipated in the amount of \$6.7 million in accordance with a 2.9% tax rate increase. The following represents Council approvals related to the 2023 taxation revenue variance (represented in millions).

Opening: Taxation Revenue Variance	\$	6.7
2023 Tax Stabilization Release	-	1.2
Transfer of Taxation Revenue Under Complaint	-	4.0
Closing: Taxation Revenue Variance	\$	1.5

Supplementary Assessment Bylaw 1586/22 may result in favourable supplementary tax revenue. Supplementary assessments provide equity among property owners by capturing the increased value of properties that were only partially completed on December 31, 2022, and have since become completed or occupied. The value gained is applied on a prorated basis and is limited to when new construction is completed, occupied, or when a project begins its operational function during the current tax year. When new construction is completed or becomes occupied, the owners receive municipal services, and the supplementary assessment contributes towards equitable distribution of the costs to provide those services. By December, all supplementary assessment will be finalized.

Sales & User Charges

Sales and User Charges budget was \$1.9 million, actuals to date are \$1.2 million, and the forecast to year end is estimated to be \$1.6 million. The \$0.3 million difference from budget to forecast would be relatively neutral as

these revenues tend to be offset by corresponding reductions to expenses as the majority of fees directly related to the cost recovery method the County.

Special Levy Revenue

Community Aggregate Payment (CAP Levy) budget was \$0.8 million actuals are \$0.5 million and forecast to year end is estimated to be \$1.0 million. The \$0.2 million difference from budget to forecast is favorable and mainly due to conservative budgeting practices as this is based on industry tonnage for sand and gravel extracted. Actuals to date are as of June 30 and Administration has forecasted the remaining six months of the year.

Investment Income

Investment income budget was \$0.9 million, actuals to date are \$1.6 million, and the forecast to year end is estimated to be \$2.0 million. The \$1.1 million difference from budget to forecast is favorable mainly due to market interest rates for short- and long-term investments combined with proactive cash management and investment strategies.

Penalty revenue

Penalty revenue budget was \$0.6 million, actuals are \$0.8 million, and forecast to year end is estimated to be \$0.9 million. The \$0.3 million difference from budget to forecast is favorable and mainly due to penalties applied to tax accounts in accordance with the property tax penalty bylaw.

MUNICIPAL EXPENSES

Municipal expenses as of August 31, 2023, spending equates to 58% of the 2023 Authorized Budget.

Salaries, Wages, and Benefits

Salaries, wages, and benefits budget was \$32.5 million, actuals to date are \$22.3 million, and the forecast to year end is estimated to be \$32.4 million. The difference between the budget and forecast is quite small, as expected.

Contracted and General Services

Contracted and general services budget was \$23.1 million, actuals to date are \$9.7 million, and the forecast to year end is estimated to be \$20.1 million. The \$3.0 million difference from budget to forecast within the expenditure variance has corresponding carryforward projections amounting to \$3.3 million within reserve transfers resulting in a projected \$0.3 million unfavorable variance at year end mainly resulting from cost drivers being higher than anticipated. The projected operating carryforward amount includes the financial system replacement project, digitization and document management, cyber security and improvement projects, County facility review, bridge maintenance, train whistle cessation, resource extraction, and marketing needs.

Materials, Goods, and Utilities

Materials, goods, and utilities budget was \$11.2 million, actuals to date are \$5.8 million, and the forecast to year end is estimated to be \$9.9 million. The \$1.4 million difference from budget to forecast within the expenditure variance has corresponding carryforward projections amounting to \$0.5 million within reserve transfers resulting in a projected \$0.9 million favorable variance at year end mainly due to a dry spring which did not require extensive deployment of spot gravel application of aggregate. The projected operating carryforward amount includes funding for the corporate system steering committee projects and culverts.

UTILITY SERVICES FINANCIAL REPORT

Budgeted operating revenue was \$10.5 million, actuals to date are \$9.3 million, and the forecast to year end is estimated to be \$11.2 million. Budgeted operating expenditures was \$8.7 million, actuals to date are \$5.6 million, and the forecast to year end is estimated to be \$9.5 million. The net result of this amounts to a \$0.1 million unfavorable variance; however, there are no significant risks identified within the program at this point in in the year time and is trending well as the increased cost is offset by the increased revenue.

Sturgeon County For the period ended August 31, 2023

Financial Operating Report	Authorized Budget	Actuals	Forecast	Anticipated Actuals	Variance <i>Favourable (Unfavourable)</i>
Revenues					
Net Municipal Taxes	-	-	-	-	-
Sales & User Charges	10,527,484	9,502,108	1,686,707	11,188,815	661,331
Special Levy & Tax Prepayments	-	(265,571)	265,571	-	-
Government Transfers	-	-	-	-	-
Investment Income	-	(2,037)	-	(2,037)	(2,037)
Penalties & Fines	12,000	14,251	749	15,000	3,000
Intermunicipal Agreements	-	-	-	-	-
Other Revenues	4,380	3,362	4,279	7,641	3,261
Subtotal	10,543,864	9,252,113	1,957,306	11,209,419	665,555
Other Capital Income and Contributed Assets	(343,141)			198,387	541,528
Total Revenues	10,200,723	9,252,113	1,957,306	11,407,806	1,207,083
Expenditures					
Salaries, Wages & Benefits	1,793,380	1,184,816	583,714	1,768,530	24,851
Contracted & General Services	659,283	530,823	406,042	936,865	(277,582)
Materials, Goods & Utilities	5,818,277	3,603,556	2,778,106	6,381,662	(563,385)
Grants	-	-	-	-	-
Interest on Long-Term Debt	180,358	97,111	57,298	154,409	25,949
Provisions for Allowances	500	-	500	500	-
Internal Cost Allocations	202,865	139,333	116,855	256,188	(53,323)
Amortization and Gain/(Loss) On Disposal	1,457,551	-	-	1,457,551	-
Total Expenses	10,112,214	5,555,639	3,942,515	10,955,705	843,491
Net Revenue(Expense)	88,509	3,696,474	(1,985,209)	452,102	363,593
Non-Operating Items and Close to Equity	(186,400)			(558,202)	(371,802)
Estimated Operating Surplus (Deficit)	(97,891)			(106,100)	(8,209)

CAPITAL FINANCIAL SUMMARY

The 2023-2025 Capital Budget (Multi Year Capital Budget) was approved on December 12, 2022, amounting to \$97 million in approved capital project/programs and \$19.5 million in capital reserve allocations over a 3-year period.

Since the Multi Year Capital Budget was approved by Council, Council has also approved the 2022 Audited Financial Statements which included \$33.9 million in capital carry forwards and several in year capital budget amendments in the amount of \$6.3 million. Of the \$6.3 million in Capital budget amendments, \$5.5 million are shifting to be able to fast track the project timing from 2024 to 2023.

Description	2023	2024	2025	Multi Year
Capital Budget	\$ 26.9	\$ 39.6	\$ 30.5	\$ 97.0
PY Carry forwards	33.9	-	-	33.9
Capital Amendments	6.3	5.5	-	0.8
Authorized Capital Budget	\$ 67.1	\$ 34.1	\$ 30.5	\$ 131.7

*Capital Reserve Allocations as approved in budget are not included in the table above (\$19.5 million).

The 2023 Authorized Capital Budget is \$67.1 million as of August 31, 2023. Management reviewed a variety of factors for this reporting period to provide an update on capital project status, expected completion, financial results, forecasted spending to year end, and forecasted spending to projection completion. As of August 31, 2023, spending to date was \$11.9 million.

Capital Project Status	2023 Auth. Budget	Spending to Date	Forecast to Year End	Forecast to Completion	Est. Budget Remaining
In Design/Progress	\$ 51.1	\$ 7.9	\$ 27.7	\$ 15.3	\$ 0.2
Complete/Warranty	9.6	3.9	4.9	-	0.8
Not Started/On Hold	6.4	0.1	0.0	5.4	0.9
Total Authorized Budget	\$ 67.1	\$ 11.9	\$ 32.6	\$ 20.7	\$ 1.9

Further capital progress and financial details can be found in the **Appendix A: Mid Year Capital Project Report**.

CAPITAL PROCUREMENT SUMMARY

Goods or Services opportunities and awards over \$75 thousand and Construction opportunities and awards over \$200 thousand are posted on the Alberta Purchasing Connection website as required by public sector entities. These “Over Threshold” procurements are managed in an open and transparent process in alignment with various regulations and trade agreement requirements.

As of August 31, 2023, the County has contracted obligations of \$67.5 million related to ongoing capital projects in the Over Threshold program area. This amount includes multiyear projects that are in various stages of completion. As of August 31, 2023, the following contractual status is provided below.

Status	Project Count	Contracted
Complete	36	\$ 53.7
ENG SVS Complete	8	\$ 0.9
Multi Year	3	\$ 8.6
Multiple Projects	8	\$ 3.7
On Hold / Cancelled	14	\$ 0.6
Q4	14	-
Under Threshold	75	-
Future Year	39	-
Total	197	\$ 67.5

Complete

Of the \$53.7 million completed contract files, \$20.7 million are active agreements from previous years still under contract management. The remaining balance of \$32.9 million in this category are contractual obligations recorded up to August 31, 2023.

Engineering Services Completion

Substantial road work projects often begin with engineering services. Eight projects have been completed in this category with a contractual obligation of \$0.9 million. Overall budgets allocated for these projects amounts to \$8.4 million of which construction procurement is pending.

Multi Year and Multi Projects

Multi Year projects, and multi project programs represent \$12.3 million in the 2023 budget. This area includes projects such as Broadband, and program areas like Open Spaces. (NOTE: Broadband contractual obligations of \$7.9 million had \$3.7 million expensed prior to 2023. \$2.4 million was allocated for 2023.)

Multi project programs account for \$7.6 million in the 2023 budget of which only \$3.7 million has been contractually committed to date.

On Hold / Cancelled, Q4, Under Threshold, and Future Year projects

Fourteen projects have been placed on hold due to department capacity, or budget constraints identified post procurement process. Total budget allocated in this category for 2023 is \$7 million.

Fourteen projects have been identified for Q4 2023 and represent a total potential budget value of \$1.8 million.

Seventy-Five projects have been identified as Under Threshold and represent a total potential budget value of \$4.2 million dollars. These programs are run within each department.

An additional thirty-nine projects have been identified for Future Years with pre-planning budget potential of \$1.5 million

NOTE: Projects identified in these four categories may be removed, combined with other projects, or carried forward into 2024.

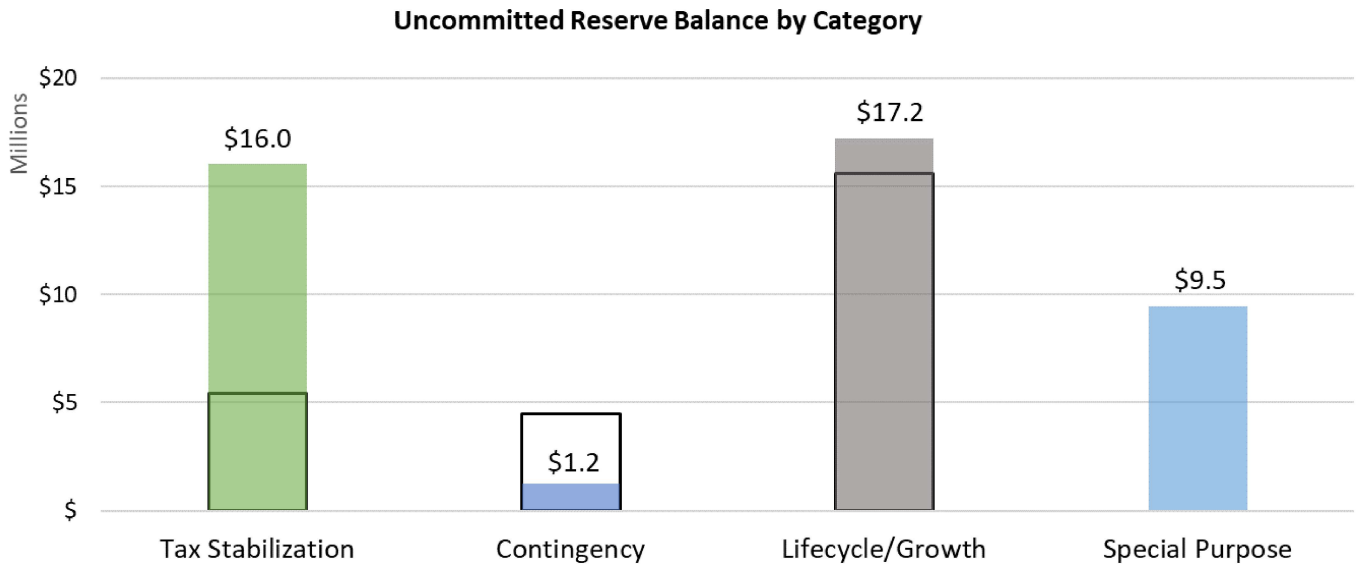
Further procurement contract status details can be found in the **Appendix A: Mid Year Capital Project Report**.

TREASURY REPORT: RESERVE SUMMARY

As of August 31, 2023, the total balance of reserves is \$91.2 million, of which \$44.3 million (net of \$15.8 million financed front-ended offsite levy infrastructure) remains uncommitted.

Committed reserves are funds set aside for specific purposes such as replacement or new equipment and facilities, to stabilize taxes, for special purposes, and possible contingencies. Uncommitted reserves are funds that can be applied to planned or emergent priorities.

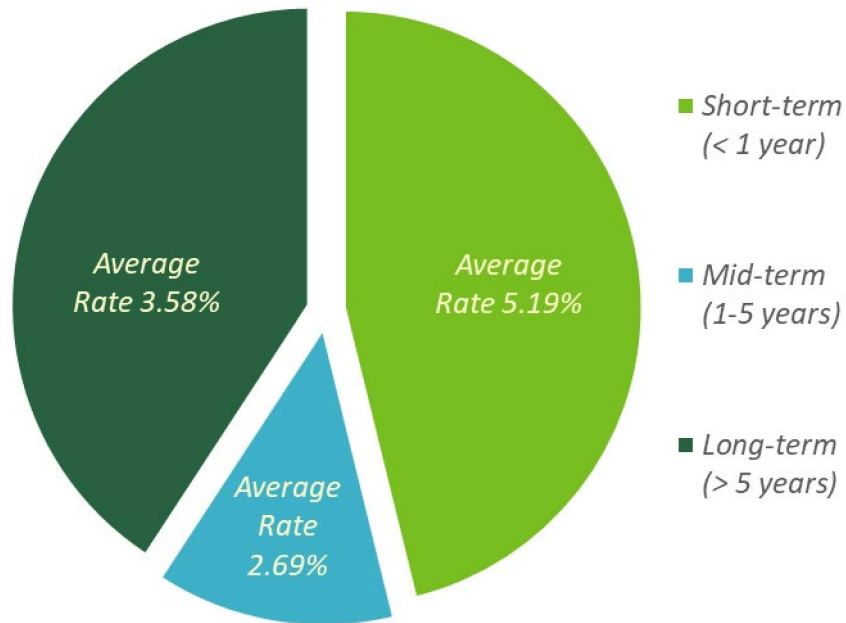
The target balances for the tax stabilization, contingency and lifecycle reserve categories have been determined by administration and are denoted by the black outlines. The special purpose reserve does not have a target level. Excluding the special purpose reserve, the total uncommitted reserve funding exceeds the target levels by \$9.3 million.



TREASURY REPORT: INVESTMENT SUMMARY

The County's investment portfolio is managed to achieve an optimal rate of return is realized while adhering to the Municipal Government Act and internal investment policies.

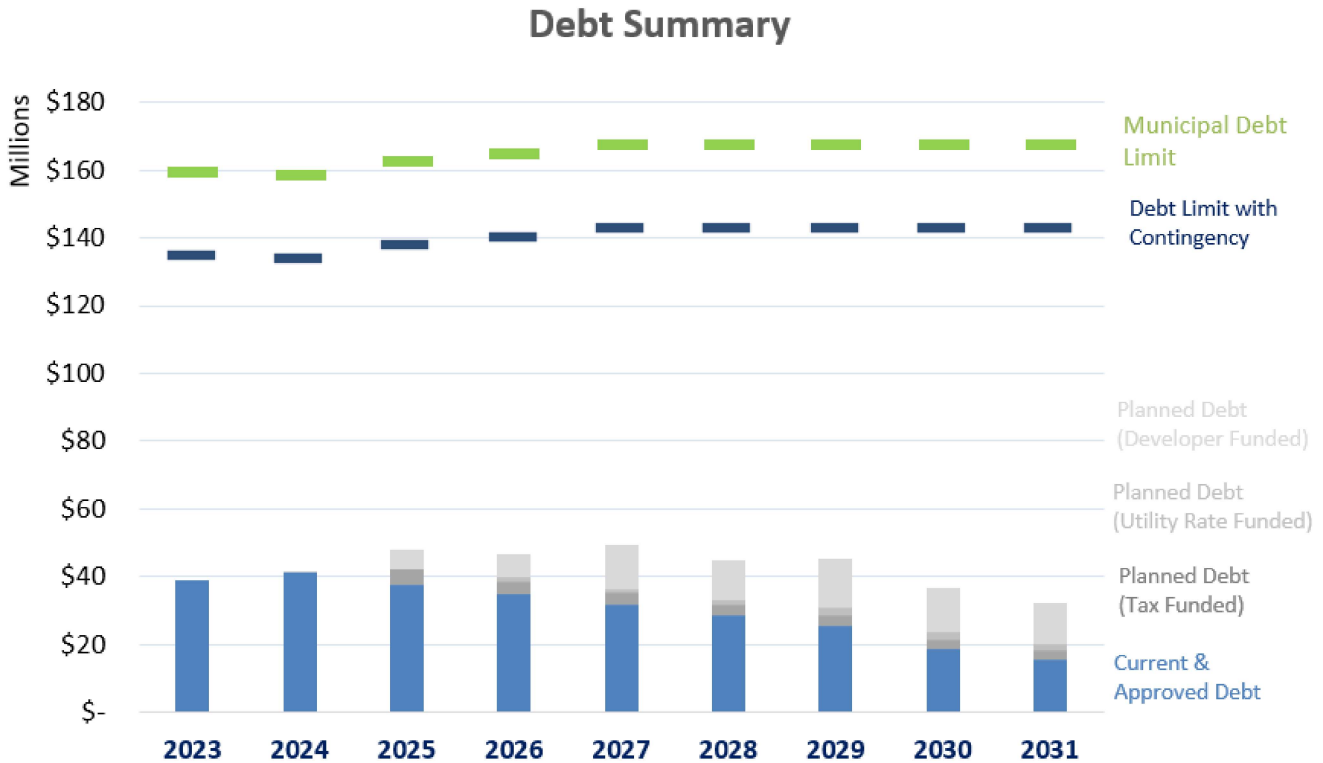
As of August 31, 2023, the principal balance of Sturgeon County investments is 145 million.



In an attempt to slow rising inflation, the Bank of Canada increased the prime rate, starting in March 2022, from 2.45% to 7.2% as of August 2023. While the rate increases have resulted in favourable investment rates and returns, they also bring forth unfavourable borrowing rates.

TREASURY REPORT: DEBT SUMMARY

Sturgeon County considers debt to be an integral component of long-term financial planning as it provides flexibility during challenging economic conditions while supporting the achievement of service level delivery and growth objectives.



Sturgeon County currently has \$41 million in debt outstanding and, based on the 2022 Audited Financial Statements, a debt limit of \$160 million. After the removal of the \$25 million debt contingency amount, the projected debt capacity ranges from approximately \$90 to \$110 million for the years presented. As part of the 2023 budget, Council approved the following projects be funded from debt:

- Estates Way from Park Rd to Range Road 225 – Borrowing Bylaw 1629/23 (\$0.9 million)
- Upgrade Tuscany Hills Lift Station – Debenture funding of \$0.5 million
- Landing Trail Waterline Connection – Debenture funding of \$0.8 million

Sturgeon County
T2 Capital Project Report
For the period ending August 31, 2023

Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
Bridges	BF76053	2022	Under Threshold	75-100%	2023	179,038	-	-	179,038	42,561	387,235
Bridges	Bridge File 76230	2022	Under Threshold	75-100%	2023	63,691	-	-	63,691	24,679	3,214
Bridges	Emergency Bridge Replacement - 54227 RR263 Culvert Washout BF#85388	2022	Under Threshold	75-100%	2023	50,000	-	-	50,000	7,193	-
Bridges	BF85343	2022	Under Threshold	Complete	2023	134,239	-	-	134,239	735	134,239
Bridges	BF70827-"in trust"	2022	Under Threshold	Complete	2023	-	-	-	-	657	2,100
Bridges	BOAN-23-57-0081 -BF 85372	2022	Under Threshold	Not Started	2023	110,839	-	110,839	-	-	-
Bridges	BOAN-23-57-0076 -BF85373	2022	Under Threshold	Not Started	2023	110,839	-	110,839	-	-	-
Bridges	DMP Recommended Culvert Upgrades (STIP dependent)	2022	Under Threshold	Not Started	2023	500,000	-	-	500,000	-	500,000
Bridges	HELN-22-57-0071/72	2022	Under Threshold	On Hold		22,400	-	-	22,400	-	-
Bridges	HELN-22-57-0074	2022	Under Threshold	On Hold		22,400	-	-	22,400	-	-
Bridges	BF77414 (Rge Rd 271, South of Twp Rd 554)	2022	Under Threshold	Warranty/FAC	2023	15,000	-	-	15,000	-	-
Bridges	BF85336 (Rge Rd 250A, South of Hwy 37)	2022	Under Threshold	Warranty/FAC	2023	15,000	-	-	15,000	-	-
Bridges	Bridge File 327 & Bridge File 7707	2022	Under Threshold	Warranty/FAC	2023	5,270	-	-	5,270	-	-
Bridges	BF2212 (Meadowview Dr, East of Rge Rd 261A)	2022	Under Threshold	Warranty/FAC	2023	1,394,964	-	-	1,394,964	1,414,626	22,380
Bridges	BF72767 (Rge Rd 243)	2023	Under Threshold	0-50%	2023	-	397,440	-	397,440	33,376	-
Bridges	BF75343 (Rge Rd 263)	2023	Under Threshold	0-50%	2023	-	392,400	-	392,400	43,102	-
Bridges	Hu Haven Bridge Culvert	2023	Under Threshold	0-50%	2023	-	490,000	183,858	673,858	113,301	-
Bridges	Bridge File 00839 (Victoria Trail Bridge)	2023	Under Threshold	Complete	2023	-	-	250,000	250,000	157,908	-
Bridges	BF01636 (Rge Rd 10)	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Bridges	BF08369 (Rge Rd 251, North of Twp Rd 560)	2022-2023	Under Threshold	0-50%	2023	845	665,073	-	665,918	47,749	-

Sturgeon County
T2 Capital Project Report
For the period ending August 31, 2023

Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
Bridges	BF00889 (Twp Rd 564)	2023-2024	Under Threshold	0-50%	2024	-	90,000	586,885	676,885	59,356	-
Bridges	BF00646 (Rge Rd 262)	2023-2024	Under Threshold	In Design	2024	-	90,000	-	90,000	-	-
Bridges	BF74868 (Twp Rd 570)	2023-2024	Under Threshold	In Design	2024	-	90,000	-	90,000	-	-
Bridges	BF76930 (Rge Rd 272)	2023-2024	Under Threshold	In Design	2024	-	90,000	-	90,000	-	-
Bridges	BF78067 (Rge Rd 235)	2023-2024	Under Threshold	In Design	2024	-	90,000	-	90,000	163	-
Bridges	BF02404 (Rge Rd 262)	2024-2025	Under Threshold	In Design	2025	-	-	-	-	-	-
Bridges	BF73344 (Rge Rd 252)	2024-2025	Under Threshold	In Design	2025	-	-	-	-	-	-
Bridges	BF00774 (Twp Rd 552)	2024-2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Bridges	BF73756 (Rge Rd 235)	2024-2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Broadband Infrastructure	Broadband	2022	Under Threshold	0-50%	2024	2,357,675	-	-	2,357,675	571,201	-
Buildings	FCSS Barrier Free Upgrade	2022	Under Threshold	Complete	2023	-	-	-	-	18,418	18,418
Buildings	Ag Office Expansion	2023	Under Threshold	50-75%	2023	-	300,000	226,251	526,251	210,500	-
Buildings	Coverall Buildings	2023	Under Threshold	In Design	2024	-	300,000	-	300,000	-	-
Buildings	County Wide Feasibility & Strategy Study	2023	Under Threshold	Not Started	2024	-	150,000	-	150,000	-	-
Buildings	Green & Inclusive Community Buildings Program (2022 SE)	2023-2024	Under Threshold	Cancelled	NA	-	1,000,000	1,000,000	-	-	-
Collector Reconstruction	Lamoureux Drive Connection to Hwy 15	2022	Under Threshold	0-50%	2023	700,000	-	-	700,000	16,784	-
Collector Reconstruction	Coalmine Road	2022	Under Threshold	50-75%	2023	2,779,292	-	-	2,779,292	545,574	-
Collector Reconstruction	Meadowview Drive	2022	Under Threshold	75-100%	2023	2,100,000	-	-	2,100,000	1,037,110	22,379
Collector Reconstruction	Twp Rd 542A - Trestle Bridge to View Dr	2022	Under Threshold	Complete	2023	5,000	-	-	5,000	-	-
Collector Reconstruction	Range Road 251 Realignment	2022	Under Threshold	In Design	2024	187,561	-	-	187,561	-	-

Sturgeon County
T2 Capital Project Report
For the period ending August 31, 2023

Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
Collector Reconstruction	Rge Rd 234 - Twp Rd 560 to Hwy 28	2022	Under Threshold	Warranty/FAC	2023	100,000	-	-	100,000	34,258	-
Collector Reconstruction	Heritage Industrial Park and Rge Rd 254 Reconstruction (inc. Rge Rd 254 extra 100Mm on south limit)	2022	Under Threshold	Warranty/FAC	2023	15,000	-	-	15,000	29,505	19,505
Collector Reconstruction	Rge Rd 220 - Twp Rd 570 to Redwater	2022-2024	Under Threshold	0-50%	2024	3,074,978	-	4,200,000	7,274,978	945,593	500,000
Collector Reconstruction	Boysdale Rd - Riverside Park to Sturgeon River	2023-2024	Under Threshold	In Design	2024	-	150,000	-	150,000	12,173	-
Collector Reconstruction	Twp Rd 554 - Hwy 2 to 44 (CBR-2023-051)	2023-2025	Under Threshold	In Design	2025	-	650,000	-	650,000	12,795	-
County Wide Open Spaces	Park Space Development (Braun Village Area)	2023	Under Threshold	0-50%	2024	-	100,000	-	100,000	139	-
County Wide Open Spaces	Sturgeon Valley Park (Bellerose) - Nature Play/Accessible Playground	2023	Under Threshold	0-50%	2024	-	250,000	-	250,000	-	20,000
County Wide Open Spaces	Parking/staging area for the new under slung walkway bridge over the North Saskatchewan	2023	Under Threshold	Not Started	2024	-	25,000	-	25,000	-	-
County Wide Open Spaces	Sturgeon Valley Park (Bellerose) - Toilets/change facility	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
County Wide Open Spaces	1A - 1 Sturgeon Valley Road East	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
County Wide Open Spaces	1A -2 Sturgeon Valley Road Rivers Gate developer	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
County Wide Open Spaces	Sandy Lake Concept -amenities & naturalization	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
County Wide Open Spaces	Cardiff Park Rehabilitation Strategy Plan	2023-2025	Under Threshold	0-50%	2025	-	200,000	-	200,000	-	-
Drainage	Feasibility for 2022+ Projects	2022	Under Threshold	0-50%	2024	131,814	-	-	131,814	22,993	-
Drainage	Waterdale Park Subdivision	2022	Under Threshold	0-50%	2023	838,111	-	-	838,111	215,928	-
Drainage	Villeneuve Hamlet Drainage	2022	Under Threshold	0-50%	2023	455,653	-	-	455,653	141,496	34,007
Drainage	Villeneuve Drainage Channel	2022	Under Threshold	75-100%	2023	-	-	-	-	9,093	34,007
Drainage	Pinnacle Ridge Trail Erosion Control Repair / Realignment	2022	Under Threshold	75-100%	2023	-	-	-	-	222,540	248,144
Drainage	Upper Manor Pointe Deficiency	2022	Under Threshold	Complete	2023	-	-	-	-	480	23,424
Drainage	Range Road 244 Drainage Project	2022	Under Threshold	In Design	2023	51,714	-	-	51,714	20,408	-

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Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
Drainage	Range Road 234 Drainage Project	2022	Under Threshold	In Design	2023	15,185	-	-	15,185	2,613	-
Drainage	Range Road 233 Drainage Project (1.6km)	2022	Under Threshold	In Design	2023	15,185	-	-	15,185	3,619	-
Drainage	Potential Wetland Replacement Fund Project	2022	Under Threshold	Not Started	2024	1,000,000	-	-	1,000,000	-	-
Drainage	Glenview Acres Subdivision	2022	Under Threshold	Warranty/FAC	2023	125,000	-	-	125,000	1,041	100,000
Drainage	Crossing at Rivers Edge Erosion Control	2022	Under Threshold	Warranty/FAC	2023	92,213	-	-	92,213	-	82,213
Drainage	Cardiff Echoes Drainage	2023	Under Threshold	0-50%	2024	-	-	310,750	310,750	-	-
Drainage	Sturgeon Industrial Park Study & Drainage Work	2022-2023	Under Threshold	In Design	2023	26,376	-	130,000	156,376	134,504	-
Drainage	Drainage Projects (Priorities TBD)	2022-2025	Under Threshold	0-50%	2023	249,597	1,500,000	- 1,075,000	674,597	1,978	248,144
Intersection	2022 BIR-007: Intersection Improvement Pilot - Crosswalk Project	2022	Under Threshold	0-50%	2023	100,000	-	-	100,000	-	-
Intersection	Rge Rd 275 / Hwy 37 Intersection Improvement	2023	Under Threshold	On Hold		-	1,000,000	- 310,000	690,000	41,810	-
Intersection	Sturgeon Road & RR 250 Roundabout	2022-2024	Under Threshold	In Design	2024	189,702	-	-	189,702	1,600	-
Intersection	Intersection Improvement Program	2022-2025	Under Threshold	0-50%	2025	329,381	500,000	-	829,381	37,041	-
Land Improvements	Satellite Yard - Villeneuve Truck Fill (2022 SE)	2022	Under Threshold	75-100%	2023	25,000	-	-	25,000	-	25,000
Land Improvements	Brine Evaporation Pond Updates (2020 Deferral)	2022	Under Threshold	Complete	2023	1,407	-	-	1,407	10,811	- 9,404
Land Improvements	Coverall Buildings (2022 BIR-003)	2022	Under Threshold	In Design	2024	300,000	-	-	300,000	-	-
Land Improvements	County Rebranding Signage	2023-2025	Under Threshold	0-50%	2025	-	413,333	-	413,333	-	-
Local Open Spaces	Allin Ridge Estates - Amenity	2023	Under Threshold	0-50%	2023	-	50,000	-	50,000	-	-
Local Open Spaces	Local Open Space Site Plans & naturalization	2023	Under Threshold	Not Started	2024	-	100,000	-	100,000	-	-
Local Roads	Carbondale Road Realignment	2022	Under Threshold	0-50%	2023	388,116	-	1,063,000	1,451,116	42,032	-
Local Roads	Range Road 261 Right of way	2022	Under Threshold	0-50%	2023	38,348	-	-	38,348	1,000	-

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Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
Local Roads	Twp Rd 544 - Hwy 2 to Pro North Ind. Park	2022	Under Threshold	75-100%	2023	160,000	-	-	160,000	16,350	115,086
Local Roads	Rge Rd 252 - PSHQ to Coal Mine Rd	2022	Under Threshold	75-100%	2023	-	-	-	-	115,086	115,086
Local Roads	Rge Rd 252 - Bellerose Dr to Coal Mine Rd	2022	Under Threshold	75-100%	2023	1,293,325	-	-	1,293,325	130,759	-
Local Roads	Rge Rd 272 - Twp Rd 540 to Hwy 633	2022	Under Threshold	75-100%	2023	765,887	-	-	765,887	260,402	-
Local Roads	Rge Rd 274 - Hwy 633 to Hwy 37 (Campsite Road)	2022	Under Threshold	Complete	2023	35,000	-	-	35,000	13,212	-
Local Roads	Twp Rd 542 - Rge Rd 251 to Rge Rd 250	2022	Under Threshold	Complete	2023	2,500	-	-	2,500	-	-
Local Roads	Rge Rd 11 - Hwy 37 to South Limit	2022	Under Threshold	On Hold		75,000	-	-	75,000	-	-
Local Roads	Rge Rd 212- Hwy 38 to Hwy 644	2022	Under Threshold	On Hold		200,001	-	-	200,001	-	-
Local Roads	Rge Rd 260 - Hwy 37 to St. Albert Bdry	2022-2024	Under Threshold	In Design	2024	197,500	220,000	-	417,500	2,067	-
Local Roads	Rge Rd 232 - Twp Rd 572 to Twp Rd 573	2022-2025	Under Threshold	In Design	2025	79,889	-	-	79,889	15,525	-
Local Roads	Rge Rd 220 - Twp Rd 580 to Redwater Bdry	2022-2025	Under Threshold	In Design	2025	22,838	-	-	22,838	17,451	-
Local Roads	Twp Rd 570 - Rge Rd 230 to Rge Rd 224 (CBR-2023-001)	2023-2024	Under Threshold	In Design	2024	-	176,000	-	176,000	8,705	-
Local Roads	LRP Stabilization / Selective Grading	2023-2025	Under Threshold	50-75%	2023	-	1,250,000	-	1,250,000	189,101	-
M&E	Server Replacement	2022	Under Threshold	0-50%	2024	57,000	-	-	57,000	15,981	41,019
M&E	Forestry Brush Chipper Hose Reel Deploy & Pickup Trailer (2022 SE) Mineral Oil Tank and Truck Equip (2022 SE) Trailer Mounted Pumps (2022 SE)	2022	Under Threshold	75-100%	2023	192,149	-	-	192,149	223,140	35,991
M&E	Heavy Duty Trucks (Transportation & Engineering Services)	2022	Under Threshold	75-100%	2023	529,290	-	-	529,290	215,555	-
M&E	Audio Visual Replacement	2022	Under Threshold	Complete	2023	1,290	-	-	1,290	-	1,290
M&E	Fire Equipment & Accessories	2022	Under Threshold	Complete	2023	-	-	-	-	43,528	43,528
M&E	Cardiff Room & Security Improvements (2021 SE CAP)	2022	Under Threshold	In Design	2024	136,250	-	-	136,250	-	-

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Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
M&E	Vehicle Replacement	2023	Under Threshold	0-50%	2023	-	120,000	-	120,000	30,000	-
M&E	Light Duty Trucks	2023	Under Threshold	75-100%	2023	-	125,000	-	125,000	5,289	-
M&E	Foam Trailer	2023	Under Threshold	75-100%	2023	-	90,000	-	90,000	-	-
M&E	AFRRS Radios	2023	Under Threshold	75-100%	2023	-	550,000	-	550,000	396,099	-
M&E	District of Calahoo Underground Water Tanks	2023	Under Threshold	Complete	2023	-	90,000	-	90,000	-	-
M&E	Mower, Self Propelled	2023	Under Threshold	Complete	2023	-	90,000	-	90,000	89,633	367
M&E	Combi Tool for Engine 4-2	2023	Under Threshold	Complete	2023	-	22,000	-	22,000	18,700	3,300
M&E	Scissor Lift and trailer	2023	Under Threshold	Not Started	2023	-	25,000	-	25,000	-	-
M&E	Vehicle Replacement	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
M&E	Command 4x4 and Accessories	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
M&E	Rescue Tools	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
M&E	Mower, Towed	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
M&E	Excavators/Reclaimers	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
M&E	1/2 Ton Pickup	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
M&E	1 Ton Pickups	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
M&E	UTV/ATV	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
M&E	Calahoo Trailer	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
M&E	ATV Quad Replacement	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
M&E	Wheel Loader	2022-2025	Under Threshold	0-50%	2025	58,288	-	-	58,288	2,935	-
M&E	Vic's Camera/Equipment Accessories	2022-2025	Under Threshold	Complete	2023	6,495	30,000	-	36,495	-	-

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Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
M&E	Vehicle Replacement	2022-2025	Under Threshold	Complete	2025	300,000	60,000	-	360,000	176,529	183,471
M&E	Annual IT Infrastructure Replacement	2022-2025	Under Threshold	Not Started	2025	353,201	20,000	-	373,201	-	373,201
M&E	AirMation Decon Unit	2023-2024	Under Threshold	Complete	2024	-	35,000	-	35,000	33,720	1,280
M&E	Environmentally Friendly Initiatives Reserve	2023-2025	Under Threshold	0-50%	2025	-	360,000	-	360,000	-	-
M&E	Tractors	2023-2025	Under Threshold	Complete	2025	-	185,000	-	185,000	194,878	9,878
M&E	Truck Replacement	2023-2025	Under Threshold	Complete	2025	-	180,000	-	180,000	194,039	14,039
M&E	3/4 Ton Pickups	2023-2025	Under Threshold	Complete	2025	-	65,000	-	65,000	-	-
M&E	Enforcement Vehicle	2023-2025	Under Threshold	Complete	2025	-	60,000	-	60,000	80,247	-
M&E	Divisional Graders	2023-2025	Under Threshold	Complete	2025	-	1,860,000	198,005	2,058,005	-	-
M&E	Trailers	2023-2025	Under Threshold	Not Started	2025	-	15,000	-	15,000	-	-
M&E	Motor Graders	2024-2025	Under Threshold	50-75%	2025	-	-	-	-	-	-
M&E	Laser Radar	2024-2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
M&E	Trailers	2024-2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
M&E	SCBA Replacement	2024-2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Neighbourhood Open Spaces	Calahoo - Shil Shol Estates Amenity	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Neighbourhood Open Spaces	RQB - Amenity & landscaping	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Neighbourhood Open Spaces	Villeneuve - Amenity & landscaping	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Open Spaces	Signage historical, wayfinding and information	2024	Under Threshold	In Design	2024	-	-	-	-	-	-
Open Spaces	Sturgeon River Park System Master Plan (St. Albert to Hwy 37) to direct MR & ER Acquisition	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
OSL	Rge Rd 225 - Hwy 825 to Estates Way	2025	Under Threshold	In Design	2025	-	-	-	-	-	-

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Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
OSL	Estate Way - Park Rd to Rge Rd 225	2022-2023	Under Threshold	0-50%	2023	111,014	1,044,129	245,000	1,400,143	37,978	-
Parks	OSMP Various Neighborhood sites	2022	Under Threshold	50-75%	2023	123,704	-	-	123,704	77,285	-
Parks	RVA Trail connection to Hwy 15 Bridge	2022	Under Threshold	75-100%	2023	185,000	-	-	185,000	-	-
Parks	County Wide Park (Cardiff Park)	2022	Under Threshold	75-100%	2023	53,707	-	-	53,707	10,650	-
Parks	Underslung pedestrian bridge (Hwy 15)	2022	Under Threshold	Complete	2023	630,000	-	-	630,000	-	-
Parks	Temple Trail Design	2022	Under Threshold	Not Started	2023	35,000	-	-	35,000	-	35,000
Parks	Open Spaces Initiatives	2022-2023	Under Threshold	75-100%	2024	1,727,205	-	65,000	1,662,205	351,477	-
Pavement Preservation	Pavement Preservation (Priorities TBD)	2023-2025	Under Threshold	Complete	2023	-	2,000,000	-	2,000,000	1,195,156	-
Rehabilitation	Pinesands	2022	Under Threshold	Complete	2023	295,607	-	-	295,607	122,367	-
Rehabilitation	ProNorth Subdivision Roads	2022	Under Threshold	In Design	2023	71,023	-	-	71,023	4,655	-
Rehabilitation	Cardiff Park Road Rehabilitation (1.9km)	2022	Under Threshold	In Design	2024	20,833	-	-	20,833	1,254	-
Rehabilitation	Sturgeon Crest Subdivision	2022	Under Threshold	Warranty/FAC	2023	125,000	-	-	125,000	2,993	60,000
Rehabilitation	Glory Hills Subdivision & Rol Anna Park	2022	Under Threshold	Warranty/FAC	2023	269,000	-	-	269,000	6,971	181,969
Rehabilitation	Fort Augustus Subdivision	2022	Under Threshold	Warranty/FAC	2023	250,000	-	-	250,000	275	199,725
Rehabilitation	Crestview Heights Subdivision	2025	Under Threshold	In Design	2025	-	-	-	-	-	-
Rehabilitation	Freemore Estates Subdivision	2025	Under Threshold	In Design	2025	-	-	-	-	-	-
Rehabilitation	Twp Rd 570 - Hwy 44 to Alcomdale	2022-2023	Under Threshold	0-50%	2023	100,000	820,000	130,000	1,050,000	89,985	-
Rehabilitation	Twp Rd 564 - Goose Hummock Golf Course to Rge Rd 231	2022-2023	Under Threshold	On Hold	2024	83,963	2,540,000	-	2,623,963	36,954	-
Rehabilitation	Rge Rd 223 - Boysdale Rd to Lamoureux Dr	2022-2024	Under Threshold	In Design	2024	40,000	-	-	40,000	-	-
Rehabilitation	Woodridge Subdivision	2023-2024	Under Threshold	In Design	2024	-	488,750	-	488,750	-	-

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Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
Rehabilitation	Rge Rd 251 - Twp Rd 554 to Park Entrance and Internal Park Road (CBR-2023-005)	2023-2024	Under Threshold	In Design	2024	-	450,432	-	450,432	-	-
Rehabilitation	Pre-Engineering for Future Year Projects	2023-2025	Under Threshold	0-50%	2025	-	500,000	-	500,000	-	-
Rehabilitation	Lamoureux Dr - Hwy 15 to Rge Rd 224A	2024-2025	Under Threshold	In Design	2025	-	-	-	-	-	-
Rehabilitation	Sturgeon Valley Estates Subdivision	2024-2025	Under Threshold	In Design	2025	-	-	-	-	-	-
Surfacing	Hillsborough Estates Subdivision	2022	Under Threshold	75-100%	2023	1,600,000	-	-	1,600,000	952,299	-
Surfacing	Intersection - Rge Rd 272 & Hwy 633	2022	Under Threshold	75-100%	2023	389,987	-	-	389,987	-	-
Surfacing	Range Road 261A Realignment	2022	Under Threshold	Complete	2024	-	-	-	-	37,120	-
Trails	Trail Connectivity at Pinewood (CBR-2023-057)	2023	Under Threshold	75-100%	2023	-	10,000	-	10,000	250	-
Trails	Casa Vista Pedestrian Bridge	2023-2024	Under Threshold	In Design	2024	-	-	65,000	65,000	8,463	-
Trails	1D Starkey Road & Pedestrian Bridge	2023-2024	Under Threshold	In Design	2024	-	1,000,000	1,739,042	2,739,042	5,691	-
Utility Infrastructure	Truck Fill Station - Hwy 44 & Twp 570	2022	Under Threshold	0-50%	2024	998,413	-	-	998,413	24,712	-
Utility Infrastructure	Summerbrook Reservoir Upgrades	2022	Under Threshold	0-50%	2024	2,053,430	-	-	2,053,430	-	-
Utility Infrastructure	Pressure Reducing Valve Improvements	2022	Under Threshold	0-50%	2024	493,629	-	-	493,629	23,993	-
Utility Infrastructure	Wet Weather (Inflow & Infiltration) Construction Improvements	2022	Under Threshold	75-100%	2023	114,497	-	-	114,497	44,572	-
Utility Infrastructure	Water Reservoir Transfer Switch Installation	2022	Under Threshold	75-100%	2023	84,190	-	-	84,190	13,350	-
Utility Infrastructure	Sturgeon Road Waterline Extension	2022	Under Threshold	75-100%	2023	60,000	-	-	60,000	1,680	49,570
Utility Infrastructure	Namao Ridge Pumphouse Improvements	2022	Under Threshold	Complete	2023	45,750	-	-	45,750	32,165	13,585
Utility Infrastructure	Summerbrook Reservoir Exterior Upgrades	2022	Under Threshold	Complete	2023	502,122	-	-	502,122	253,047	-
Utility Infrastructure	Truck Fill Study	2022	Under Threshold	On Hold	2024	30,000	-	-	30,000	-	-
Utility Infrastructure	Villeneuve Lagoon Improvement	2022	Under Threshold	Warranty/FAC	2023	10,000	-	-	10,000	706	-

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Program	Project Description	Budget Year	Procurement Contract Status	2023 Project Status	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	Spending to August 31, 2023	2023 Budget Remaining
Utility Infrastructure	Calahoo Lagoon Improvements	2022	Under Threshold	Warranty/FAC	2023	10,000	-	-	10,000	-	-
Utility Infrastructure	Villeneuve Airport Waterline	2022	Under Threshold	Warranty/FAC	2023	432,500	-	343,141	89,359	60,236	-
Utility Infrastructure	Sturgeon Valley Low Pressure Sewer Telemetry System	2023	Under Threshold	In Design	2023	-	100,000	-	100,000	16,580	-
Utility Infrastructure	SCADA Upgrades	2023	Under Threshold	In Design	2023	-	429,000	-	429,000	29,970	-
Utility Infrastructure	Grandview Pumphouse Improvements	2023	Under Threshold	In Design	2024	-	440,100	-	440,100	-	-
Utility Infrastructure	Tuscany Hills Lift Station Improvements	2023	Under Threshold	On Hold	2024	-	33,750	-	33,750	-	-
Utility Infrastructure	Upgrade Tuscany Hills Lift Station	2023	Under Threshold	On Hold	2024	-	489,090	-	489,090	-	-
Utility Infrastructure	Cardiff Pumphouse Improvements	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
Utility Infrastructure	Bristol Oaks Low Pressure Sanitary Line	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
Utility Infrastructure	Bellerose Lift Station Pump	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
Utility Infrastructure	SCADA Lift Station Upgrades	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
Utility Infrastructure	Villeneuve Lift Station Improvements	2024	Under Threshold	Not Started	2024	-	-	-	-	-	-
Utility Infrastructure	Allin Ridge Transmission Upgrade	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Utility Infrastructure	Casa Vista Pumphouse Improvements	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Utility Infrastructure	Summerbrook Reservoir to Southwest Summerbrook Estate	2025	Under Threshold	Not Started	2025	-	-	-	-	-	-
Utility Infrastructure	Landing Trail Waterline Feasibility & Connection	2022-2023	Under Threshold	0-50%	2024	108,434	1,700,000	-	1,808,434	23,447	-
Utility Infrastructure	RQB Lagoon Assessment & Improvements	2022-2023	Under Threshold	75-100%	2024	18,981	150,000	-	168,981	1,858	-
Utility Infrastructure	Allin Ridge Pumphouse & Reservoir Upgrade	2024-2025	Under Threshold	Not Started	2025	-	-	-	-	-	-

33,855,724	26,906,497	6,312,972	67,075,193	11,910,352	1,898,492
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