



# 2023 Mid-Year Financial Report

FOR THE PERIOD ENDING JUNE 30, 2023





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## **FINANCIAL OVERVIEW**

Sturgeon County Council passed the 2023 Operating and 2023-2025 Capital Budget for Sturgeon County on December 13, 2022, which reflected a financially sustainable, future-ready financial plan while maintaining competitive tax rates.

The approved 2023 budget of \$106.9 million consisted of \$80.0 million in planned operating expenditures and \$35.7 million in planned capital expenditures and reserve allocations. Additionally, Council approved the 2024 and 2025 capital budgets in the amounts of \$42.1 million and \$38.6 million, respectively.

Periodic financial reporting provides accountability, transparency, and aids in long-term and strategic planning by understanding the current financial environment, opportunities, or challenges that will better inform and support decision making. The mid-year financial report is for the period of January 1, 2023 to June 30, 2023 and is intended to provide a summary of financial activity for the County at a point in time and to highlight any items of significance from the planned budget as approved.

## OPERATIONAL FINANCIAL SUMMARY

Overall, the County is projecting a year-end result within budget. Revenues are trending favourably and are anticipated to result in a surplus position of at least \$1.5 million. However, municipal spending is also trending higher for the mid point in the fiscal year, representing 48% of the annual budget, in comparison to 2022 and 2021, which were 42% and 45%, respectively. Administration will continue to monitor results as we progress through the year and inform Council of our current and projected financial position.

Within this report significant variances from the budget are explained, and risks assessed, as needed.

### Sturgeon County For the period ended June 30, 2023

Financial Operating Report	2023 Approved Budget	2022 Carryforwards	In Year Approvals	2023 Authorized Budget	Actuals to June 30, 2023	2023 Budget Remaining
Net Municipal Taxes	88,348,835	-	-	88,348,835	95,613,499	- 7,264,664
Sales & User Charges	12,394,419	-	-	12,394,419	6,443,496	5,950,923
Special Levy & Tax Prepayments	1,525,460	-	-	1,525,460	806,038	719,422
Government Transfers	1,470,554	-	-	1,470,554	276,756	1,193,798
Investment Income	888,000	-	-	888,000	1,100,051	- 212,051
Penalties & Fines	644,619	-	-	644,619	473,600	171,019
Intermunicipal Agreements	247,596	-	-	247,596	174,468	73,128
Other Revenues	342,960	-	-	342,960	746,492	- 403,532
<b>Total Revenues</b>	<b>105,862,443</b>	<b>-</b>	<b>-</b>	<b>105,862,443</b>	<b>105,634,399</b>	<b>228,044</b>
Salaries, Wages & Benefits	33,717,968	326,394	203,065	34,247,427	17,617,362	16,630,065
Contracted & General Services	20,103,454	2,657,257	146,299	22,907,010	9,504,117	13,402,893
Materials, Goods & Utilities	16,486,156	663,833	20,060	17,170,049	6,955,161	10,214,888
Grants	3,727,452	139,914	585,222	4,452,588	4,442,673	9,915
Interest on Long-Term Debt	1,570,547	-	-	1,570,547	455,961	1,114,586
Provisions for Allowances	416,100	-	-	416,100	-	416,100
Internal Cost Allocations	-	-	-	-	0	0
<b>Total Expenses</b>	<b>76,021,677</b>	<b>3,787,398</b>	<b>954,646</b>	<b>80,763,721</b>	<b>38,975,273</b>	<b>41,788,447</b>
<b>Net Operating Cost</b>	<b>29,840,766</b>	<b>- 3,787,398</b>	<b>- 954,646</b>	<b>25,098,722</b>	<b>66,659,126</b>	<b>- 41,560,404</b>
Principle on Long-Term Debt	- 3,946,970	-	-	- 3,946,970	- 1,478,281	- 2,468,689
Transfers from Reserve	9,538,449	3,787,398	213,498	13,112,349	13,796,056	- 683,707
Transfers to Reserve	- 7,717,778	-	-	- 7,717,778	- 8,591,404	873,626
Transfers (to) from Accumulated Surplus	- 1,906,314	-	-	- 1,906,314	-	- 1,906,314
Contributed to Capital	- 25,808,153	-	-	- 25,808,153	- 25,808,153	-
<b>Net for Funding Purposes</b>	<b>-</b>	<b>-</b>	<b>1,168,144</b>	<b>- 1,168,144</b>	<b>44,577,345</b>	<b>- 45,745,489</b>
Loss/(Gain) on Sale of Assets	-	-	-	-	51,005	- 51,005
Amortization Expense	- 12,207,145	-	-	- 12,207,145	-	- 12,207,145
<b>Net for Budget Purposes</b>	<b>- 12,207,145</b>	<b>-</b>	<b>1,168,144</b>	<b>- 13,375,289</b>	<b>44,628,350</b>	<b>- 58,003,639</b>

## MUNICIPAL REVENUE

The June results report greater revenues than anticipated at this time of year mainly resulting from favorable municipal tax revenue, interest income, and penalty revenue.

### Property Tax Revenue

Sturgeon County's municipal assessment was declared in February and presented to Council in March 2023. The overall assessment from budget to declaration, inclusive of all assessment classes, equated to \$765 million assessment greater than anticipated. Contributing factors to the assessment change from budget to declaration was mainly due to greater than anticipated designated industrial assessment which resulted from inflation factors and the removal of depreciation adjustments.

The assessment variance provided taxation revenue greater than anticipated in the amount of \$6.7 million in accordance with a 2.9% tax rate increase. This is offset by a \$1.2 million reduction of a stabilization transfer from reserves, leaving \$5.5 million in uncommitted 2023 taxation revenue. The 2023 assessment complaint deadline for Designated Industrial Property passed in May 2023 with several complaints pending final decision. These complaints equate to approximately \$4.0 million of risky assessment/taxation revenue, should the complaints be validated through the assessment appeal process. This would further reduce the favorable taxation revenue variance to \$1.5 million. Some non-designated industrial assessment changes are still being coordinated through our Assessment Services team but at this point in time are considered immaterial.

Supplementary Assessment Bylaw 1586/22 may result in favourable supplementary tax revenue. Supplementary assessments provide equity among property owners by capturing the increased value of properties that were only partially completed on December 31, 2022 and have since become completed or occupied. The value gained is applied on a prorated basis and is limited to when new construction is completed, occupied, or when a project begins its operational function during the current tax year. When new construction is completed or becomes occupied, the owners receive municipal services, and the supplementary assessment contributes towards equitable distribution of the costs to provide those services. By December, all supplementary assessment will be finalized.

### Investment Income

Investment income is trending higher than predicted as market interest rates for short and long-term investments combined with a proactive cash management and investment strategy have yielded a favourable investment income variance of \$0.2 million over the annual budget as of June 30.

**Penalty revenue**

Penalty revenue is trending toward a surplus, as it is budgeted conservatively each year because we do not rely on this as income to support operations. The year-to-date penalty revenue of \$0.5 million consists primarily of \$0.4 million from the 12% penalty applied to property taxes in arrears as of March 1, 2023, and smaller amounts for law enforcement ticket fines and development permit and safety code violation fines.

**Other Revenue**

Other revenue is greater than budgeted at this point in time due to an offsetting pass-through insurance claim payout of \$0.5 million received by the County on behalf of a fire within the region. The community group is covered under Sturgeon County's insurance policy and the claim amount was paid to the society in July 2023.



## **MUNICIPAL EXPENSES**

Sturgeon County's municipal spending is trending higher at this point in time than prior comparable years.

### **Salaries, Wages, and Benefits**

Salaries, Wages and Benefits is on track for the year with 51% of the budget spent. This is trending unfavorably in comparison to 2022 and 2021 where spending at this point in time was 45% of budget. Administration expects salaries, wages and benefits costs to be stable and align with the budget for the rest of the year.

### **Contracted and General Services**

As of June 30, Contracted and General Services has 41% of the budget spent. This is trending unfavorably in comparison to 2022 and 2021 where budget spending at this point in time was 24% and 25%, respectively. As the year progresses, increased spending is anticipated to occur as seasonal program activity is at its highest points in summer and fall each year. Inflationary pressures are also expected to impact financial performance for the remainder of the year.

### **Materials, Goods, and Utilities**

As of June 30, Materials, Goods and Utilities has 41% of the budget spent. This is trending higher in comparison to 2022 and 2021 where budget spending at this point in time was 36% and 37% respectively. Departments have procured goods and services proactively for their programs to their best ability; however, results to date indicate that inflation will continue to play a role in financial performance for the remainder of the year.

## UTILITY SERVICES FINANCIAL SUMMARY

Utility Services revenues are \$5.3 million representing 53% of budget and the spending is \$4.5 million being 47% of budget as of June 30, 2023, with no significant risks identified within the program as of this point in time. Utilities is trending normally and projecting to be on budget for the year.

### Utility Services For the period ended June 30, 2023

Financial Operating Report	2023 Approved Budget	2022 Carryforwards	In Year Approvals	2023 Authorized Budget	Actuals to June 30, 2023	2003 Budget Remaining
Net Municipal Taxes	-	-	-	-	-	-
Sales & User Charges	10,527,484	-	-	10,527,484	5,582,707	4,944,777
Special Levy & Tax Prepayments	-	-	-	-	264,824	264,824
Government Transfers	-	-	-	-	-	-
Investment Income	-	-	-	-	-	-
Penalties & Fines	12,000	-	-	12,000	9,669	2,331
Intermunicipal Agreements	-	-	-	-	-	-
Other Revenues	500	-	-	500	2,562	3,062
<b>Total Revenues</b>	<b>10,539,984</b>	<b>-</b>	<b>-</b>	<b>10,539,984</b>	<b>5,324,990</b>	<b>5,214,994</b>
Salaries, Wages & Benefits	1,793,380	-	-	1,793,380	884,395	908,985
Contracted & General Services	544,175	115,108	-	659,283	394,998	264,285
Materials, Goods & Utilities	5,818,277	-	-	5,818,277	2,634,077	3,184,200
Grants	-	-	-	-	-	-
Interest on Long-Term Debt	99,982	-	-	99,982	51,648	48,334
Provisions for Allowances	500	-	-	500	-	500
Internal Cost Allocations	202,865	-	-	202,865	104,500	98,365
<b>Total Expenses</b>	<b>8,459,179</b>	<b>115,108</b>	<b>-</b>	<b>8,574,287</b>	<b>4,069,618</b>	<b>4,504,669</b>
<b>Net Operating Cost</b>	<b>1,651,599</b>	<b>- 115,108</b>	<b>- 74,999</b>	<b>1,461,492</b>	<b>1,255,372</b>	<b>710,325</b>
Principle on Long-Term Debt	- 441,916	-	-	- 441,916	- 191,352	- 250,564
Transfers from Reserve	7,000	115,108	-	122,108	150,029	27,921
Transfers to Reserve	- 165,889	-	-	- 165,889	265,571	431,460
Transfers (to) from Accumulated Surplus	-	-	-	-	-	-
Contributed to Capital	- 1,480,000	-	-	- 1,480,000	- 1,480,000	-
<b>Net for Funding Purposes</b>	<b>- 429,206</b>	<b>-</b>	<b>- 74,999</b>	<b>- 504,205</b>	<b>380</b>	<b>380</b>
Loss/(Gain) on Sale of Assets	-	-	-	-	-	-
Amortization Expense	- 1,457,551	-	-	- 1,457,551	-	- 1,457,551
<b>Net for Budget Purposes</b>	<b>- 1,886,757</b>	<b>-</b>	<b>- 74,999</b>	<b>- 1,961,756</b>	<b>380</b>	<b>- 1,457,171</b>



## CAPITAL FINANCIAL SUMMARY

The 2023-2025 Capital budget consisted of 184 projects and 4 programs as approved on December 13, 2022, for a total multi year budget of \$107.6 million. Since approval, the following now represents the multi-year authorized capital budget as of June 30, 2023. The 2023-2025 capital reserve transfers have been accounted for, prior year carry forwards have been consolidated into the multi year capital plan, and in year council motions for new capital or amendments have been included and is summarized as follows:

* 2023-2025 Approved Capital Budget	\$ 107.6 million
Prior year Capital Project & Funding Carried Forward	33.9 million
2023 Council Motions	5.4 million
<b>Total 2023-2025 Authorized Capital Budget</b>	<b>\$ 131.0 million</b>

*\*At the time of approval, the 2023-2025 Approved Capital Budget includes \$19.5 million in capital reserve transfers over the course of the multi year budget cycle.*

Spending as of June 30, 2023, was \$4.0 million with 27 projects complete or within a warranty/project final acceptance (FAC) period, 100 projects in progress, and 69 projects to be started or on hold.

Further details can be found in the **Appendix A: Mid Year Capital Project Report**.

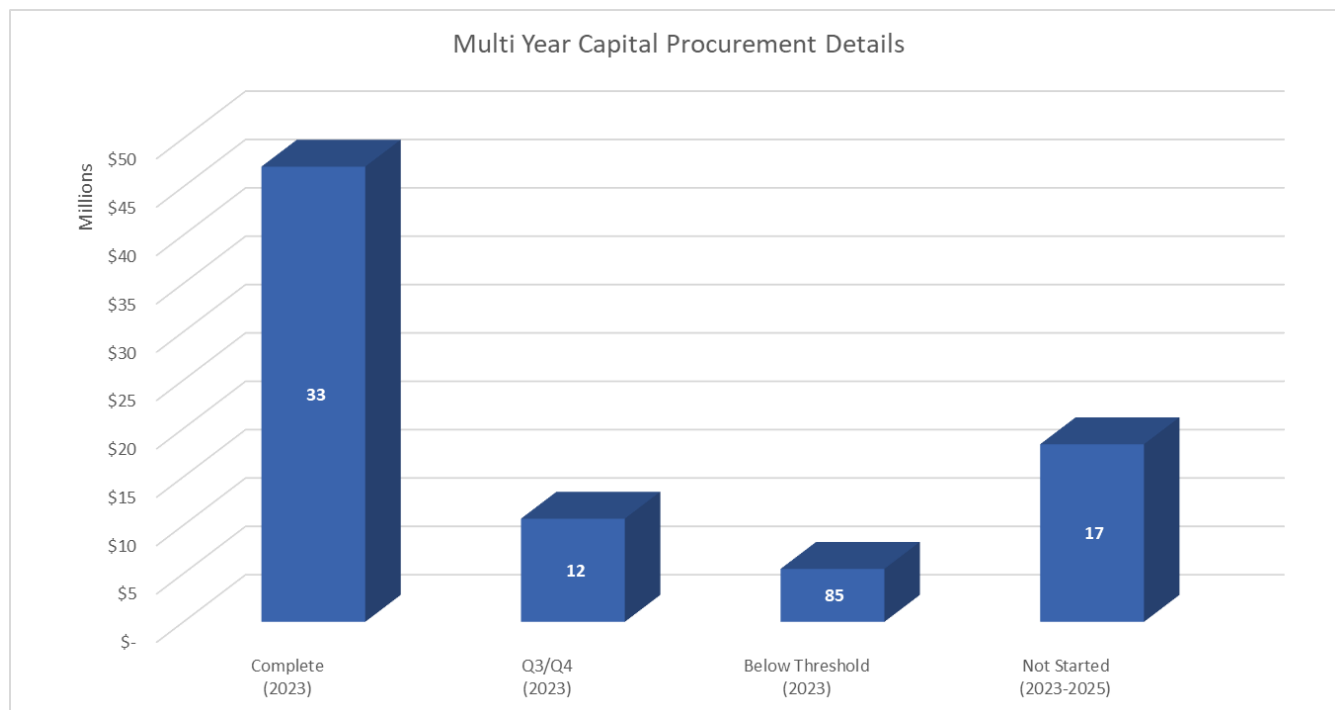
## CAPITAL PROCUREMENT SUMMARY

Construction opportunities and awards over \$0.2 million are posted on the Alberta Purchasing Connection website as required by public sector entities. These “Over Threshold” procurements are managed in an open and transparent process in alignment with various regulations and trade agreement requirements.

As of June 30, 2023, the County has contracted obligations of \$47.1 million of ongoing capital projects in the Over Threshold program area. Of the \$47.1 million, \$39.9 million in contracts were executed prior to Q1 and are in the contract management stage. New contracts issued in Q1 and Q2 of 2023 amount to \$7.2 million.

The Multi Year Capital Procurement Details table can be summarized as follows:

- “Below Threshold” is classifies projects less that \$0.2 million.
- “Complete” are procurements for capital projects with contracted obligations that are actively being expended.
- “Q3/Q4” are capital project procurement planned throughout the remainder of 2023.
- “Not Started” are procurements not yet initiated at this time and includes several multi-year projects.

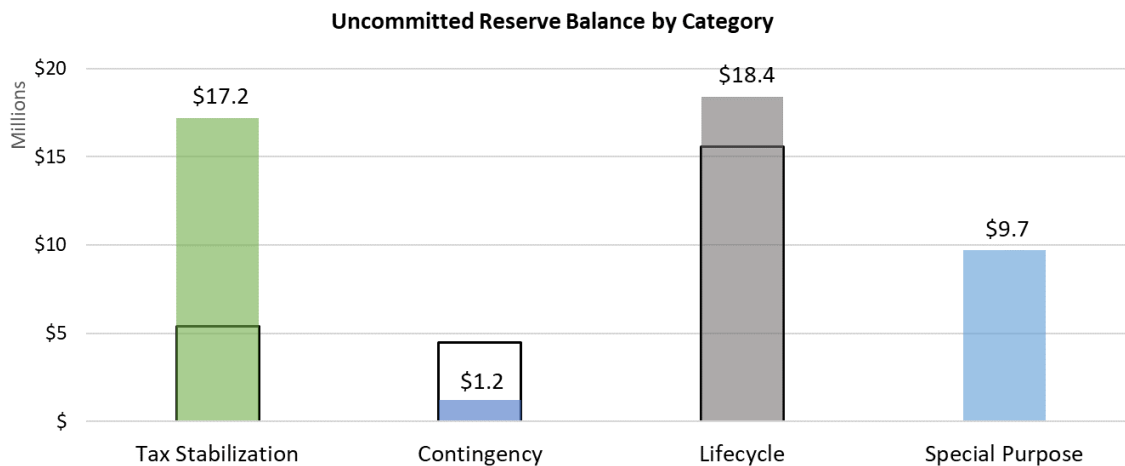


The quantity of capital projects/programs are represented on the bar charts above within each of the relative categories.

## TREASURY REPORT: RESERVE SUMMARY

As of June 30, 2023, the total balance of reserves is \$93.6 million, of which \$46.5 million (net of \$15.7 million financed front-ended offsite levy infrastructure) remains uncommitted.

Committed reserves are funds set aside for specific purposes such as replacement or new equipment and facilities, to stabilize taxes, for special purposes, and possible contingencies. Uncommitted reserves are fund that can be applied to planned or emergent priorities.

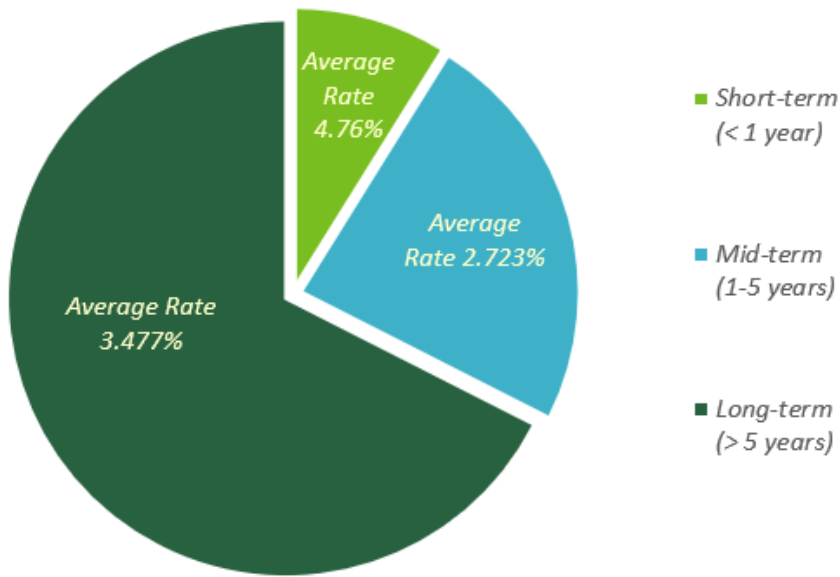


The target balances for the tax stabilization, contingency and lifecycle reserve categories have been determined by administration and are denoted by the black outlines. The special purpose reserve does not have a target level. Excluding the special purpose reserve, the total uncommitted reserve funding exceeds the target levels by \$11.3 million.

## TREASURY REPORT: INVESTMENT SUMMARY

The County's investment portfolio is managed to ensure an optimum rate of return is realized while adhering to the Municipal Government Act and internal investment policies.

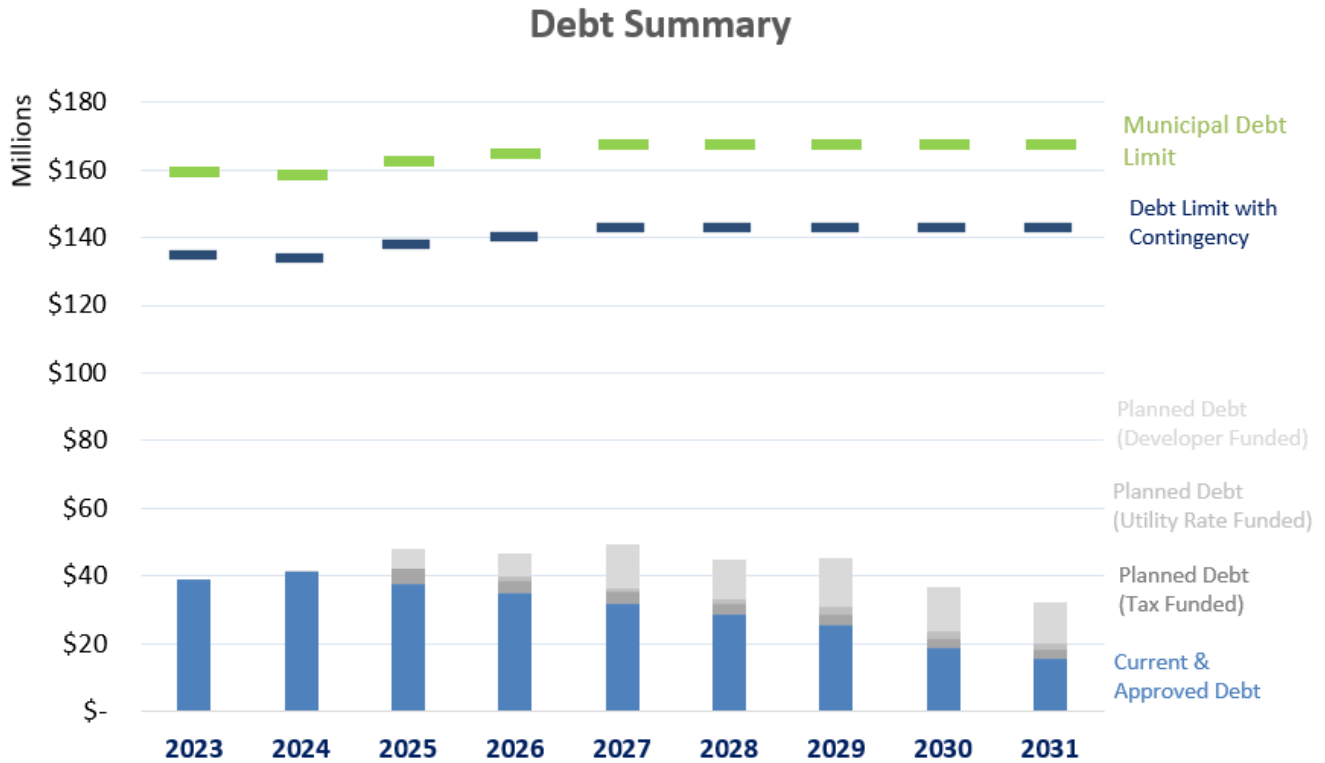
As of June 30, 2023, the principal balance of Sturgeon County investments is \$87.8 million.



In an attempt to slow rising inflation, the Bank of Canada increased the prime rate starting in March 2022 from 2.45% to 7.2% as of July 2023. While the rate increases have resulted in favourable investment rates and returns they also bring forth unfavourable borrowing rates.

## TREASURY REPORT: DEBT SUMMARY

Sturgeon County considers debt to be an integral component of long-term financial planning as it provides flexibility during challenging economic conditions while supporting the achievement of service level delivery and growth objectives.



Sturgeon County currently has \$41 million in debt outstanding and, based on the 2022 Audited Financial Statements, a debt limit of \$160 million. As part of the 2023 budget, Council approved the following projects be funded from debt:

- Estates Way from Park Rd to Range Road 225 – Borrowing Bylaw 1629/23 (\$0.9 million)
- Upgrade Tuscan Hills Lift Station – Debenture funding of \$0.5 million
- Landing Trail Waterline Connection – Debenture funding of \$0.8 million

**Sturgeon County**  
**Mid Year Capital Project Report**  
**For the period ending June 30, 2023**

Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
Bridges	BF2212 (Meadowview Dr, East of Rge Rd 261A)	2022	2023	1,394,964	-	-	<b>1,394,964</b>	737,902	<b>657,062</b>
Bridges	DMP Recommended Culvert Upgrades (STIP dependent)	2022	2023	500,000	-	-	<b>500,000</b>	-	<b>500,000</b>
Bridges	BF76053	2022	2023	179,038	-	-	<b>179,038</b>	41,254	<b>137,784</b>
Bridges	BF85343	2022	2023	134,239	-	-	<b>134,239</b>	-	<b>134,239</b>
Bridges	BOAN-23-57-0081	2022	2023	110,839	-	-	<b>110,839</b>	-	<b>110,839</b>
Bridges	BOAN-23-57-0076	2022	2023	110,839	-	-	<b>110,839</b>	-	<b>110,839</b>
Bridges	Bridge File 76230	2022	2023	63,691	-	-	<b>63,691</b>	23,372	<b>40,319</b>
Bridges	Emergency Bridge Replacement - 54227 RR263 Culvert Washout BF#85388	2022	2023	50,000	-	-	<b>50,000</b>	7,193	<b>42,807</b>
Bridges	HELN-22-57-0071/72	2022	2023	22,400	-	-	<b>22,400</b>	-	<b>22,400</b>
Bridges	HELN-22-57-0074	2022	2023	22,400	-	-	<b>22,400</b>	-	<b>22,400</b>
Bridges	BF77414 (Rge Rd 271, South of Twp Rd 554)	2022	2023	15,000	-	-	<b>15,000</b>	-	<b>15,000</b>
Bridges	BF85336 (Rge Rd 250A, South of Hwy 37)	2022	2023	15,000	-	-	<b>15,000</b>	-	<b>15,000</b>
Bridges	Bridge File 327 & Bridge File 7707	2022	2023	5,270	-	-	<b>5,270</b>	-	<b>5,270</b>
Bridges	BF70827-"in trust"	2022	2023	-	-	-	-	446	<b>446</b>
Bridges	Hu Haven Bridge Culvert	2023	2023	-	490,000	37,558	<b>527,558</b>	37,896	<b>489,662</b>
Bridges	BF72767 (Rge Rd 243)	2023	2023	-	397,440	-	<b>397,440</b>	23,853	<b>373,587</b>
Bridges	BF75343 (Rge Rd 263)	2023	2023	-	392,400	-	<b>392,400</b>	36,064	<b>356,336</b>
Bridges	BF01636 (Rge Rd 10)	2025	2025	-	-	-	-	-	-
Bridges	BF8369 (Rge Rd 251, North of Twp Rd 560)	2022-2023	2023	845	665,073	-	<b>665,918</b>	37,704	<b>628,214</b>
Bridges	BF00889 (Twp Rd 564)	2023-2024	2024	-	90,000	-	<b>90,000</b>	54,474	<b>35,526</b>
Bridges	BF00646 (Rge Rd 262)	2023-2024	2024	-	90,000	-	<b>90,000</b>	-	<b>90,000</b>
Bridges	BF74868 (Twp Rd 570)	2023-2024	2024	-	90,000	-	<b>90,000</b>	-	<b>90,000</b>



**Sturgeon County**  
**Mid Year Capital Project Report**  
**For the period ending June 30, 2023**

Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
Bridges	BF76930 (Rge Rd 272)	2023-2024	2024	-	90,000	-	90,000	-	90,000
Bridges	BF78067 (Rge Rd 235)	2023-2024	2024	-	90,000	-	90,000	-	90,000
Bridges	BF02404 (Rge Rd 262)	2024-2025	2025	-	-	-	-	-	-
Bridges	BF73344 (Rge Rd 252)	2024-2025	2025	-	-	-	-	-	-
Bridges	BF00774 (Twp Rd 552)	2024-2025	2025	-	-	-	-	-	-
Bridges	BF73756 (Rge Rd 235)	2024-2025	2025	-	-	-	-	-	-
Broadband Infrastructure	Broadband	2022	2023	2,357,675	-	-	2,357,675	293,702	2,063,973
Buildings	FCSS Barrier Free Upgrade	2022	2023	-	-	-	-	18,418	18,418
Buildings	Coverall Buildings	2023	2023	-	300,000	-	300,000	-	300,000
Buildings	Ag Office Expansion	2023	2023	-	300,000	-	300,000	210,500	89,500
Buildings	County Wide Feasibility & Strategy Study	2023	2023	-	150,000	-	150,000	-	150,000
Buildings	Green & Inclusive Community Buildings Program (2022 SE)	2023-2024	2024	-	1,000,000	1,000,000	-	-	-
Collector Reconstruction	Coalmine Road	2022	2023	2,779,292	-	-	2,779,292	79,288	2,700,004
Collector Reconstruction	Meadowview Drive	2022	2023	2,100,000	-	-	2,100,000	183,769	2,283,769
Collector Reconstruction	Lamoureux Drive Connection to Hwy 15	2022	2023	700,000	-	-	700,000	12,704	687,296
Collector Reconstruction	Range Road 251 Realignment	2022	2023	187,561	-	-	187,561	-	187,561
Collector Reconstruction	Rge Rd 234 - Twp Rd 560 to Hwy 28	2022	2023	100,000	-	-	100,000	2,049	97,951
Collector Reconstruction	Heritage Industrial Park and Rge Rd 254 Reconstruction (inc. Rge Rd 254 extra 100Mm on	2022	2023	15,000	-	-	15,000	29,505	14,505
Collector Reconstruction	Twp Rd 542A - Trestle Bridge to View Dr	2022	2023	5,000	-	-	5,000	-	5,000
Collector Reconstruction	Rge Rd 220 - Twp Rd 570 to Redwater	2022-2024	2024	3,074,978	-	4,200,000	7,274,978	22,734	7,252,244
Collector Reconstruction	Boysdale Rd - Riverside Park to Sturgeon River	2023-2024	2024	-	150,000	-	150,000	12,173	137,827
Collector Reconstruction	Twp Rd 554 - Hwy 2 to 44 (CBR-2023-051)	2023-2025	2025	-	650,000	-	650,000	-	650,000

**Sturgeon County**  
**Mid Year Capital Project Report**  
**For the period ending June 30, 2023**

Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
County Wide Open Spaces	Sturgeon Valley Park (Bellerose) - Nature Play/Accessible Playground	2023	2023	-	250,000	-	250,000	-	250,000
County Wide Open Spaces	Park Space Development (Braun Village Area)	2023	2023	-	100,000	-	100,000	139	99,861
County Wide Open Spaces	Parking/staging area for the new under slung walkway bridge over the North Saskatchewan	2023	2023	-	25,000	-	25,000	-	25,000
County Wide Open Spaces	Sturgeon Valley Park (Bellerose) - Toilets/change facility	2024	2024	-	-	-	-	-	-
County Wide Open Spaces	1A - 1 Sturgeon Valley Road East	2025	2025	-	-	-	-	-	-
County Wide Open Spaces	1A -2 Sturgeon Valley Road Rivers Gate developer	2025	2025	-	-	-	-	-	-
County Wide Open Spaces	Sandy Lake Concept -amenities & naturalization	2025	2025	-	-	-	-	-	-
County Wide Open Spaces	Cardiff Park Rehabilitation Strategy Plan	2023-2025	2025	-	200,000	-	200,000	-	200,000
Drainage	Potential Wetland Replacement Fund Project	2022	2023	1,000,000	-	-	1,000,000	-	1,000,000
Drainage	Waterdale Park Subdivision	2022	2023	838,111	-	-	838,111	-	838,111
Drainage	Villeneuve Hamlet Drainage	2022	2023	455,653	-	-	455,653	98,963	356,690
Drainage	Feasibility for 2022+ Projects	2022	2023	131,814	-	-	131,814	-	131,814
Drainage	Glenview Acres Subdivision	2022	2023	125,000	-	-	125,000	1,041	123,959
Drainage	Crossing at Rivers Edge Erosion Control	2022	2023	92,213	-	-	92,213	-	92,213
Drainage	Range Road 244 Drainage Project	2022	2023	51,714	-	-	51,714	967	50,747
Drainage	Range Road 234 Drainage Project	2022	2023	15,185	-	-	15,185	356	14,829
Drainage	Range Road 233 Drainage Project (1.6km)	2022	2023	15,185	-	-	15,185	1,362	13,823
Drainage	Villeneuve Drainage Channel	2022	2023	-	-	-	-	11,707	11,707
Drainage	Pinnacle Ridge Trail Erosion Control Repair / Realignment	2022	2023	-	-	-	-	184,435	184,435
Drainage	Upper Manor Pointe Deficiency	2022	2023	-	-	-	-	480	480
Drainage	Cardiff Echoes Drainage	2023	2024	-	-	310,750	310,750	-	310,750
Drainage	Sturgeon Industrial Park Study & Drainage Work	2022-2023	2023	26,376	-	130,000	156,376	7,263	149,113

**Sturgeon County**  
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Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
Drainage	Drainage Projects (Priorities TBD)	2022-2025	2023	249,597	1,500,000	- 130,000	<b>1,619,597</b>	1,978	<b>1,617,619</b>
Intersection	2022 BIR-007: Intersection Improvement Pilot - Crosswalk Project	2022	2023	100,000	-	-	<b>100,000</b>	-	<b>100,000</b>
Intersection	Rge Rd 275 / Hwy 37 Intersection Improvement	2023	2023	-	1,000,000	-	<b>1,000,000</b>	34,966	<b>965,034</b>
Intersection	Sturgeon Road & RR 250 Roundabout	2022-2024	2024	189,702	-	-	<b>189,702</b>	1,600	<b>188,102</b>
Intersection	Intersection Improvement Program	2022-2025	2025	329,381	500,000	-	<b>829,381</b>	1,402	<b>827,979</b>
Land Improvements	Coverall Buildings (2022 BIR-003)	2022	2023	300,000	-	-	<b>300,000</b>	-	<b>300,000</b>
Land Improvements	Satellite Yard - Villeneuve Truck Fill (2022 SE)	2022	2023	25,000	-	-	<b>25,000</b>	-	<b>25,000</b>
Land Improvements	Brine Evaporation Pond Updates (2020 Deferral)	2022	2023	1,407	-	-	<b>1,407</b>	10,811	<b>9,404</b>
Land Improvements	County Rebranding Signage	2023-2025	2025	-	413,333	-	<b>413,333</b>	-	<b>413,333</b>
Local Open Spaces	Local Open Space Site Plans & naturalization	2023	2023	-	100,000	-	<b>100,000</b>	-	<b>100,000</b>
Local Open Spaces	Allin Ridge Estates - Amenity	2023	2023	-	50,000	-	<b>50,000</b>	-	<b>50,000</b>
Local Roads	Rge Rd 252 - Bellerose Dr to Coal Mine Rd	2022	2023	1,293,325	-	-	<b>1,293,325</b>	56,876	<b>1,236,449</b>
Local Roads	Rge Rd 272 - Twp Rd 540 to Hwy 633	2022	2023	765,887	-	-	<b>765,887</b>	407	<b>765,480</b>
Local Roads	Carbondale Road Realignment	2022	2023	388,116	-	-	<b>388,116</b>	28,628	<b>359,488</b>
Local Roads	Rge Rd 212- Hwy 38 to Hwy 644	2022	2023	200,001	-	-	<b>200,001</b>	-	<b>200,001</b>
Local Roads	Twp Rd 544 - Hwy 2 to Pro North Ind. Park	2022	2023	160,000	-	-	<b>160,000</b>	- 11,426	<b>171,426</b>
Local Roads	Rge Rd 11 - Hwy 37 to South Limit	2022	2023	75,000	-	-	<b>75,000</b>	-	<b>75,000</b>
Local Roads	Range Road 261 Right of way	2022	2023	38,348	-	-	<b>38,348</b>	1,000	<b>37,348</b>
Local Roads	Rge Rd 274 - Hwy 633 to Hwy 37 (Campsite Road)	2022	2023	35,000	-	-	<b>35,000</b>	13,212	<b>21,788</b>
Local Roads	Twp Rd 542 - Rge Rd 251 to Rge Rd 250	2022	2023	2,500	-	-	<b>2,500</b>	-	<b>2,500</b>
Local Roads	Rge Rd 252 - PSHQ to Coal Mine Rd	2022	2023	-	-	-	-	15,046	<b>15,046</b>
Local Roads	Rge Rd 260 - Hwy 37 to St. Albert Bdry	2022-2024	2024	197,500	220,000	-	<b>417,500</b>	2,067	<b>415,433</b>

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Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
Local Roads	Rge Rd 232 - Twp Rd 572 to Twp Rd 573	2022-2025	2025	79,889	-	-	79,889	111	80,000
Local Roads	Rge Rd 220 - Twp Rd 580 to Redwater Bdry	2022-2025	2025	22,838	-	-	22,838	133	22,705
Local Roads	Twp Rd 570 - Rge Rd 230 to Rge Rd 224 (CBR-2023-001)	2023-2024	2024	-	176,000	-	176,000	5,964	170,036
Local Roads	LRP Stabilization / Selective Grading	2023-2025	2023	-	1,250,000	-	1,250,000	240	1,249,760
M&E	Heavy Duty Trucks (Transportation & Engineering Services)	2022	2023	529,290	-	-	529,290	79,007	450,283
M&E	Forestry Brush Chipper Hose Reel Deploy & Pickup Trailer (2022 SE) Mineral Oil Tank and Truck Equip (2022 SE) Trailer Mounted Pumps (2022 SE)	2022	2023	192,149	-	-	192,149	37,124	155,025
M&E	Cardiff Room & Security Improvements (2021 SE CAP)	2022	2023	136,250	-	-	136,250	-	136,250
M&E	Server Replacement	2022	2023	57,000	-	-	57,000	-	57,000
M&E	Audio Visual Replacement	2022	2023	1,290	-	-	1,290	-	1,290
M&E	Fire Equipment & Accessories	2022	2023	-	-	-	-	43,528	-
M&E	AFRRS Radios	2023	2023	-	550,000	-	550,000	-	550,000
M&E	Light Duty Trucks	2023	2023	-	125,000	-	125,000	5,289	119,711
M&E	Vehicle Replacement	2023	2023	-	120,000	-	120,000	30,000	90,000
M&E	District of Calahoo Underground Water Tanks	2023	2023	-	90,000	-	90,000	-	90,000
M&E	Foam Trailer	2023	2023	-	90,000	-	90,000	-	90,000
M&E	Mower, Self Propelled	2023	2023	-	90,000	-	90,000	89,633	367
M&E	Scissor Lift and trailer	2023	2023	-	25,000	-	25,000	-	25,000
M&E	Combi Tool for Engine 4-2	2023	2023	-	22,000	-	22,000	18,700	3,300
M&E	Vehicle Replacement	2024	2024	-	-	-	-	-	-
M&E	Command 4x4 and Accessories	2024	2024	-	-	-	-	-	-
M&E	Rescue Tools	2024	2024	-	-	-	-	-	-

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Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
M&E	Mower, Towed	2024	2024	-	-	-	-	-	-
M&E	Excavators/Reclaimers	2024	2024	-	-	-	-	-	-
M&E	1/2 Ton Pickup	2025	2025	-	-	-	-	-	-
M&E	1 Ton Pickups	2025	2025	-	-	-	-	-	-
M&E	UTV/ATV	2025	2025	-	-	-	-	-	-
M&E	Calahoo Trailer	2025	2025	-	-	-	-	-	-
M&E	ATV Quad Replacement	2025	2025	-	-	-	-	-	-
M&E	Annual IT Infrastructure Replacement	2022-2025	2025	353,201	20,000	-	<b>373,201</b>	-	<b>373,201</b>
M&E	Vehicle Replacement	2022-2025	2025	300,000	60,000	-	<b>360,000</b>	56,260	<b>303,740</b>
M&E	Wheel Loader	2022-2025	2025	58,288	-	-	<b>58,288</b>	2,935	<b>55,353</b>
M&E	Vic's Camera/Equipment Accessories	2022-2025	2023	6,495	30,000	-	<b>36,495</b>	-	<b>36,495</b>
M&E	AirMation Decon Unit	2023-2024	2024	-	35,000	-	<b>35,000</b>	33,720	<b>1,280</b>
M&E	Divisional Graders	2023-2025	2025	-	1,860,000	198,005	<b>2,058,005</b>	-	<b>2,058,005</b>
M&E	Environmentally Friendly Initiatives Reserve	2023-2025	2025	-	360,000	-	<b>360,000</b>	-	<b>360,000</b>
M&E	Tractors	2023-2025	2025	-	185,000	-	<b>185,000</b>	-	<b>185,000</b>
M&E	Truck Replacement	2023-2025	2025	-	180,000	-	<b>180,000</b>	194,039	<b>14,039</b>
M&E	3/4 Ton Pickups	2023-2025	2025	-	65,000	-	<b>65,000</b>	-	<b>65,000</b>
M&E	Enforcement Vehicle	2023-2025	2025	-	60,000	-	<b>60,000</b>	80,247	<b>20,247</b>
M&E	Trailers	2023-2025	2025	-	15,000	-	<b>15,000</b>	-	<b>15,000</b>
M&E	Laser Radar	2024-2025	2025	-	-	-	-	-	-
M&E	Trailers	2024-2025	2025	-	-	-	-	-	-
M&E	Motor Graders	2024-2025	2025	-	-	-	-	-	-

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M&E	SCBA Replacement	2024-2025	2025	-	-	-	-	-	-
Neighbourhood Open Spaces	Calahoo - Shil Shol Estates Amenity	2025	2025	-	-	-	-	-	-
Neighbourhood Open Spaces	RQB - Amenity & landscaping	2025	2025	-	-	-	-	-	-
Neighbourhood Open Spaces	Villeneuve - Amenity & landscaping	2025	2025	-	-	-	-	-	-
Open Spaces	Signage historical, wayfinding and information	2024	2024	-	-	-	-	-	-
Open Spaces	Sturgeon River Park System Master Plan (St. Albert to Hwy 37) to direct MR & ER Acquisition	2025	2025	-	-	-	-	-	-
OSL	Rge Rd 225 - Hwy 825 to Estates Way	2025	2025	-	-	-	-	-	-
OSL	Estate Way - Park Rd to Rge Rd 225	2022-2023	2023	111,014	1,044,129	-	1,155,143	28,109	1,127,034
Parks	Underslung pedestrian bridge (Hwy 15)	2022	2023	630,000	-	-	630,000	-	630,000
Parks	RVA Trail connection to Hwy 15 Bridge	2022	2023	185,000	-	-	185,000	-	185,000
Parks	OSMP Various Neighborhood sites	2022	2023	123,704	-	-	123,704	77,285	46,419
Parks	County Wide Park (Cardiff Park)	2022	2023	53,707	-	-	53,707	10,650	43,057
Parks	Temple Trail Design	2022	2023	35,000	-	-	35,000	-	35,000
Parks	Open Spaces Initiatives	2022-2023	2023	1,727,205	-	25,000	1,752,205	255,222	1,496,983
Pavement Preservation	Pavement Preservation (Priorities TBD)	2023-2025	2023	-	2,000,000	-	2,000,000	14,049	1,985,951
Rehabilitation	Pinesands	2022	2023	295,607	-	-	295,607	122,367	417,974
Rehabilitation	Glory Hills Subdivision & Rol Anna Park	2022	2023	269,000	-	-	269,000	3,256	265,744
Rehabilitation	Fort Augustus Subdivision	2022	2023	250,000	-	-	250,000	275	249,725
Rehabilitation	Sturgeon Crest Subdivision	2022	2023	125,000	-	-	125,000	2,993	122,007
Rehabilitation	ProNorth Subdivision Roads	2022	2024	71,023	-	-	71,023	4,655	66,368
Rehabilitation	Cardiff Park Road Rehabilitation (1.9km)	2022	2024	20,833	-	-	20,833	1,254	19,579
Rehabilitation	Crestview Heights Subdivision	2025	2025	-	-	-	-	-	-



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Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
Rehabilitation	Freemore Estates Subdivision	2025	2025	-	-	-	-	-	-
Rehabilitation	Twp Rd 564 - Goose Hummock Golf Course to Rge Rd 231	2022-2023	2024	83,963	2,540,000		<b>2,623,963</b>	25,569	<b>2,598,394</b>
Rehabilitation	Twp Rd 570 - Hwy 44 to Alcomdale	2022-2023	2023	100,000	820,000	130,000	<b>1,050,000</b>	9,725	<b>1,040,275</b>
Rehabilitation	Rge Rd 223 - Boysdale Rd to Lamoureux Dr	2022-2024	2024	40,000	-	-	<b>40,000</b>	-	<b>40,000</b>
Rehabilitation	Woodridge Subdivision	2023-2024	2024	-	488,750	-	<b>488,750</b>	-	<b>488,750</b>
Rehabilitation	Rge Rd 251 - Twp Rd 554 to Park Entrance and Internal Park Road (CBR-2023-005)	2023-2024	2024	-	450,432	-	<b>450,432</b>	-	<b>450,432</b>
Rehabilitation	Pre-Engineering for Future Year Projects	2023-2025	2025	-	500,000	-	<b>500,000</b>	-	<b>500,000</b>
Rehabilitation	Lamoureux Dr - Hwy 15 to Rge Rd 224A	2024-2025	2025	-	-	-	-	-	-
Rehabilitation	Sturgeon Valley Estates Subdivision	2024-2025	2025	-	-	-	-	-	-
Surfacing	Hillsborough Estates Subdivision	2022	2023	1,600,000	-	-	<b>1,600,000</b>	898,211	<b>701,789</b>
Surfacing	Intersection - Rge Rd 272 & Hwy 633	2022	2023	389,987	-	-	<b>389,987</b>	-	<b>389,987</b>
Surfacing	Range Road 261A Realignment	2022	2023	-	-	-	-	37,120	<b>37,120</b>
Trails	Trail Connectivity at Pinewood (CBR-2023-057)	2023	2023	-	10,000	-	<b>10,000</b>	250	<b>9,750</b>
Trails	1D Starkey Road & Pedestrian Bridge	2023-2024	2024	-	1,000,000	1,739,042	<b>2,739,042</b>	-	<b>2,739,042</b>
Trails	Casa Vista Pedestrian Bridge	2023-2024	2024	-	-	65,000	<b>65,000</b>	-	<b>65,000</b>
Utility Infrastructure	Summerbrook Reservoir Upgrades	2022	2023	2,053,430	-	-	<b>2,053,430</b>	-	<b>2,053,430</b>
Utility Infrastructure	Truck Fill Station - Hwy 44 & Twp 570	2022	2023	998,413	-	-	<b>998,413</b>	-	<b>998,413</b>
Utility Infrastructure	Summerbrook Reservoir Exterior Upgrades	2022	2023	502,122	-	-	<b>502,122</b>	505	<b>502,627</b>
Utility Infrastructure	Pressure Reducing Valve Improvements	2022	2023	493,629	-	-	<b>493,629</b>	21,674	<b>471,955</b>
Utility Infrastructure	Wet Weather (Inflow & Infiltration) Construction Improvements	2022	2023	114,497	-	-	<b>114,497</b>	39,864	<b>74,633</b>
Utility Infrastructure	Villeneuve Airport Waterline	2022	2023	432,500	-	343,141	<b>89,359</b>	35,269	<b>54,090</b>
Utility Infrastructure	Water Reservoir Transfer Switch Installation	2022	2023	84,190	-	-	<b>84,190</b>	-	<b>84,190</b>

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Category	Project Description	Budget Year	Expected Completion	PY Carried Forward	2023 Budget	2023 Council Motions	2023 Authorized Budget	2023 Spending at June 30	2023 Budget Remaining
Utility Infrastructure	Sturgeon Road Waterline Extension	2022	2023	60,000	-	-	60,000	945	59,055
Utility Infrastructure	Namao Ridge Pumphouse Improvements	2022	2023	45,750	-	-	45,750	32,165	13,585
Utility Infrastructure	Truck Fill Study	2022	2023	30,000	-	-	30,000	-	30,000
Utility Infrastructure	Villeneuve Lagoon Improvement	2022	2023	10,000	-	-	10,000	473	9,527
Utility Infrastructure	Calahoo Lagoon Improvements	2022	2023	10,000	-	-	10,000	-	10,000
Utility Infrastructure	Upgrade Tuscany Hills Lift Station	2023	2023	-	489,090	-	489,090	-	489,090
Utility Infrastructure	Grandview Pumphouse Improvements	2023	2023	-	440,100	-	440,100	-	440,100
Utility Infrastructure	SCADA Upgrades	2023	2023	-	429,000	-	429,000	3,500	425,500
Utility Infrastructure	Sturgeon Valley Low Pressure Sewer Telemetry System	2023	2023	-	100,000	-	100,000	13,244	86,756
Utility Infrastructure	Tuscany Hills Lift Station Improvements	2023	2023	-	33,750	-	33,750	-	33,750
Utility Infrastructure	Cardiff Pumphouse Improvements	2024	2024	-	-	-	-	-	-
Utility Infrastructure	Bristol Oaks Low Pressure Sanitary Line	2024	2024	-	-	-	-	-	-
Utility Infrastructure	Bellerose Lift Station Pump	2024	2024	-	-	-	-	-	-
Utility Infrastructure	SCADA Lift Station Upgrades	2024	2024	-	-	-	-	-	-
Utility Infrastructure	Villeneuve Lift Station Improvements	2024	2024	-	-	-	-	-	-
Utility Infrastructure	Allin Ridge Transmission Upgrade	2025	2025	-	-	-	-	-	-
Utility Infrastructure	Casa Vista Pumphouse Improvements	2025	2025	-	-	-	-	-	-
Utility Infrastructure	Summerbrook Reservoir to Southwest Summerbrook Estate	2025	2025	-	-	-	-	-	-
Utility Infrastructure	Landing Trail Waterline Feasibility & Connection	2022-2023	2023	108,434	1,700,000	-	1,808,434	22,227	1,786,207
Utility Infrastructure	RQB Lagoon Assessment & Improvements	2022-2023	2023	18,981	150,000	-	168,981	1,858	167,123
Utility Infrastructure	Allin Ridge Pumphouse & Reservoir Upgrade	2024-2025	2025	-	-	-	-	-	-

<b>33,855,724</b>	<b>26,906,497</b>	<b>5,362,214</b>	<b>66,124,435</b>	<b>3,956,767</b>	<b>62,211,197</b>
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